

Membership**Academic Senate**

Holly Bailey-Hofmann
Lourdes Brent
Angela Echeverri
Jeff Hernandez*
Robert L. Stewart Jr.
Dan Wanner

Faculty Guild

Joseph Guerrieri
Sandra Lee
John McDowell
Rodger Mc Guinness
Olga Shewfelt
Joanne Waddell

Unions/Association

Arif Ahmed
Kathleen Becket
Velma Butler
Iris Ingram
Paulina Palomino
Vacant-Build& Const Trade

College Presidents

Seher Awan
Lawrence Buckley**
Larry Frank
Mary Gallagher
Otto W. Lee
James M. Limbaugh
Marvin Martinez
Denise Noldon**
Monte Perez*

**STUDENT TRUSTEE
REPRESENTATIVE**

vacant

* Co-chairs

**Interim

District Budget Committee
March 13, 2019
1:30 pm – 3:30 pm
Educational Services Center, Board Room

1. Call to Order (*Monte Perez*)
2. Approval of Agenda
3. Approval of Minutes for January 30, 2019
4. Chancellor's Remarks/Updates
5. ECDBC Reports and Recommendations
 - ESC
 - Simulations
 - College Debt
6. Enrollment Update (Cornner)
7. LACCD Guided Pathways Retreat (Cornner)
8. FON Update (Román)
9. 2018-19 P1 Revenue Update (Gordon)
10. 2018-19 2nd Quarter Financial Status by College (Gordon)
11. 2019-20 Proposed Preliminary Allocation (Gordon)
12. Reschedule May 8th meeting to May 15th
13. DBC Recommendations to the Chancellor
14. Items to Be Addressed by ECDBC
15. Other Business

Future DBC Meetings: Apr 10, May 8, Jun 12

Future ECDBC Meetings: Mar 26, Apr 23, May 21, June 25

Supporting Documents can be found at:

<http://laccd.edu/Departments/DistrictLevelGovernance/DBC/Pages/default.aspx>

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Los Angeles Community College District

District Budget Committee Meeting Minutes

January 30, 2019
1:30-3:30 pm, Educational Services Center, Board Room

Roll Call X Indicates Present

Academic Senate

Holly Bailey-Hoffman	X
Lourdes Brent	X
Angela Echeverri	X
Jeff Hernandez*	X
Robert L. Stewart Jr.	X
Dan Wanner	X

L.A. Faculty Guild

Joseph Guerrieri	X
Sandra Lee	X
John McDowell	X
Rodger Mc Ginness	X
Olga Shewfelt	X
Joanne Waddell	X

Unions/Association

Arif Ahmed	
Kathleen Becket; SEIU Local 99	
Velma Butler/Shirley Chen	X
Iris Ingram; Class Mgmt. Rep	
Paulina Palomino; Local 911 Teamster	X
Vacant-Build & Cost Trade	

College Presidents

Seher Awan	X
Lawrence Buckley**	X
Larry Frank	X
Mary Gallagher	X
Mike Lee**	X
Otto W. Lee (Bob Supplesa)	X
James M. Limbaugh	X
Marvin Martinez	X
Monte Perez*	X

Student Trustee Rep

Kelly N. Williams

* DBC CO-chairs

** Interim

Also Present

Resource Persons

Ryan M. Corner
Jeanette L. Gordon
Deborah A. La Teer
Robert B. Miller
Melinda A. Nish
Francisco C. Rodriguez
Albert J. Roman

Violet Amrikhas
Michele Benjamin
Marcia Cagigas
Monica Garcia
Anil K Jain
Daniel B. Hall
Alan Khuu
Robert A. Medina
Pam G. Sanford

Guests

Daniel Villanueva

1. **Call to Order** by Jeff Hernandez at 1:36pm.
2. **Approval of Agenda** – The Agenda was approved with an item under new business “Feb 13 meeting”s.
3. **Approval of Minutes** - The minutes of the December 5, 2018 meeting were approved with no changes.
4. **Chancellor’s Remarks/Updates**
 - The Chancellor would like to recognized the following individuals for their new commitments:
 - Dr. Monte E. Perez new DBC Co-Chair
 - Mr. Mike C. Lee Interim President for Los Angeles Valley College
 - Dr. Denise F. Noldon Interim President for Los Angeles Valley College
 - West Los Angeles College will be celebrating their 50th Anniversary
 - Mr. John R. McDowell is part of the State SCFF Oversight Committee.
 - Assembly Bill 2, the California College Promise is first legislative priority.
 - A team of 20 LACCD members visited the State Legislature for Legislative Advocacy Day
 - Supporting FON update to add non-credit faculty
5. **ECDBC Reports and Recommendations**
 - The events of the all-day January 29th meeting was communicated of which 3 scenarios were chosen to be possible and presented to DBC.
 - Several DBC members expressed interest in receiving the scenario that included full-time faculty in the minimum base that was reviewed by ECDBC.
 - ESC/Districtwide funding options were explored, considering the budgeting ESC as a percentage of revenue.
 - ECDBC discussed the possible uses for any unbudgeted State apportionment revenue.
6. **Enrollment Update (Corner)**
 - Projecting a 2.2% enrollment decline.
 - The Institutional Effectiveness Office created a Districtwide dashboard titled SCFF and Momentum Points these reports can be utilized for data purposes.
7. **FON Update (Roman)**
 - LACCD has 82 Academic Positions to fill and all the campuses have provided the necessary documentation.
 - The Human Resources Department will be hosting a Job Fair on Saturday, March 1, 2019 at 9-12PM, Los Angeles Trade Tech College.
8. **2019-20 Governor’s Budget (Miller)**
 - Current projections are that the District can expect approximately \$17-\$23 million more in a one apportionment revenue for 2018-2019 fiscal year.
 - As of the first Quarter of 2018-19, the District is projecting a General Fund Unrestricted ending balance of \$117 million, 16.6% of projected expenditures.
 - The 2019-20 Governor’s Budget embraces and builds upon California Community Colleges’ efforts to create a skilled and educated workforce through responsive educational programs, and quality, affordable transfer education for all Californians.
 - The SCFF allocation split remains at 70% on FTES, 20% on equity, and 10% on student success.
 - Cal Grant and Financial Aid budget proposes \$121.6 million to increase to provide new access awards for students with dependent children attending a public higher education institution.
 - Pension Liability budget proposal includes a unique one-time \$3 billion pay down of the state’s share of unfunded liability within CalSTRS.
 - Legal Services Budget includes \$10 million in Proposition 98 resources to provide legal services to undocumented and immigrant students.

- Bond and Capital Outlay voters approved a facilities bond providing a \$2 billion infrastructure investment in California community colleges. 27 capital outlay projects, 15 continuing and 12 new projects, of which Los Angeles City College- Theater Arts Replacement is proposed to be funded.

9. DBC Recommendations to the Chancellor

- None

10. Item to Be Addressed by ECDBC

- Continue working on the New Allocation Model

11. Other Business

The DBC meeting for February 13, 2019 is cancel.

The meeting was adjourned at 3:30pm.

Future DBC Meetings: March 13, April, 10, May 8, Jun. 12

Future ECDBC Meetings: March. 26, Apr.23, May 21, Jun 25

Supporting Documents can be found at:

<http://laced.edu/Departments/DistrictLevel/Governance/DBC/Pages/default.aspx>

Los Angeles Community College District

LACCD Allocation Model Development Timeline

Date	Topic of Discussion
7/17/18	Review Student Centered Funding Formula
7/31/18	Continued Review Student Centered Funding Formula
9/25/18	Review LACCD data metrics <i>Deliverable - develop timeline and approach</i>
10/30/18	Review Current Model - What worked, What didn't Review other District Models; Visions for LACCD
11/27/18	Review LACCD data metrics in new formula
1/8/19	ESC & Districtwide College Minimum Base <i>Deliverable- determine Allocation Model Scenarios</i>
1/29/19 *	Allocation Model Simulations Transition Period Enrollment or Other Metric declines
2/26/19	College Debt
3/26/19	STRS/PERS, OPEB Reserves College, ESC and Districtwide Ending balances
4/23/19	<i>Deliverable - Final Budget Allocation Document</i>
5/8/19	<i>Deliverable - Presentation to DBC</i>

* Extended meeting, 10am - 4pm

Timeline assumes no additional agenda items directed from DBC.

9/26/18

**Los Angeles Community College District
Historical ESC and Centralized Final Budget Percentages**

Scenario 1: Percentage based on Total Appropriation Budget (includes ending balances)

Type	2014-15		2015-16		2016-17		2017-18		2018-19	
ESC	23,250,181	3.8%	25,005,632	3.4%	26,915,473	3.5%	27,335,354	3.6%	28,197,780	3.5%
IT	10,196,026	1.6%	10,965,853	1.5%	11,276,187	1.5%	11,452,096	1.5%	11,813,407	1.5%
Total ESC	33,446,207	5.4%	35,971,485	4.8%	38,191,660	5.0%	38,787,450	5.0%	40,011,187	5.0%
Centralized	51,160,022	8.3%	49,677,254	6.7%	74,580,372	9.7%	82,268,023	10.7%	79,149,432	9.9%
Total ESC & Centralized	84,606,229	13.7%	85,648,739	11.5%	112,772,032	14.6%	121,055,473	15.8%	119,160,619	15.0%
Total Appropriation Budget	618,617,219		745,178,416		770,714,238		768,093,820		795,619,777	

Scenario 2: Percentage based on Total Expenditure Budget (excludes ending balances)

Type	2014-15		2015-16		2016-17		2017-18		2018-19	
ESC	23,250,181	4.2%	25,005,632	3.7%	26,915,473	4.0%	27,335,354	4.1%	28,197,780	4.1%
IT	10,196,026	1.8%	10,965,853	1.6%	11,276,187	1.7%	11,452,096	1.7%	11,813,407	1.7%
Total ESC	33,446,207	6.0%	35,971,485	5.4%	38,191,660	5.7%	38,787,450	5.9%	40,011,187	5.8%
Centralized	51,160,022	9.1%	49,677,254	7.4%	74,580,372	11.2%	82,268,023	12.4%	79,149,432	11.6%
Total ESC & Centralized	84,606,229	15.1%	85,648,739	12.8%	112,772,032	16.9%	121,055,473	18.3%	119,160,619	17.4%
Total Expenditure Budget (w/o ending balances)	559,637,667		667,003,003		668,667,079		662,590,754		684,506,752	

Scenario 3: Percentage based on Total Expenditure Actuals

Location	2014-15		2015-16		2016-17		2017-18	
COLLEGE TOTAL	457,044,558	80.1%	497,563,439	79.7%	530,668,030	80.7%	530,307,876	80.2%
ESC	23,824,278	4.2%	27,854,563	4.5%	27,508,246	4.2%	26,881,320	4.1%
IT	10,345,227	1.8%	12,760,838	2.0%	11,489,777	1.7%	10,494,095	1.6%
Total ESC	34,169,505	6.0%	40,615,401	6.5%	38,998,023	5.9%	37,375,415	5.7%
Centralized	79,329,115	13.9%	86,024,914	13.8%	88,175,246	13.4%	93,458,866	14.1%
Total ESC & Centralized	113,498,620	19.9%	126,640,314	20.3%	127,173,269	19.3%	130,834,281	19.8%
Total Actual Expenditures	570,543,178		624,203,754		657,841,298		661,142,157	

Scenario 4: Percentage based on Revenue Budget (less dedicated revenue)

Type	2014-15		2015-16		2016-17		2017-18		2018-19	
ESC	23,250,181	4.3%	25,005,632	4.1%	26,915,473	4.3%	27,335,354	4.2%	28,197,780	4.3%
IT	10,196,026	1.9%	10,965,853	1.8%	11,276,187	1.8%	11,452,096	1.8%	11,813,407	1.8%
Total ESC	33,446,207	6.2%	35,971,485	5.9%	38,191,660	6.1%	38,787,450	6.0%	40,011,187	6.0%
Centralized	51,160,022	9.5%	49,677,254	8.1%	74,580,372	11.9%	82,268,023	12.7%	79,149,432	12.0%
Total ESC & Centralized	84,606,229	15.7%	85,648,739	14.0%	112,772,032	17.9%	121,055,473	18.7%	119,160,619	18.0%
Total Revenue (less dedicated)	538,531,574		611,361,809		628,854,497		648,343,704		662,110,285	

**Los Angeles Community College District
Historical ESC and Centralized Final Budget Percentages**

Scenario 1: Percentage based on Total Appropriation Budget (includes ending balances)

Type	LACCD		San Diego		No Orange		Los Rios		Ventura	
	2018-19		2018-19		2018-19		2018-19		2018-19	
ESC	28,197,780	3.5%	24,567,381	7.9%	29,390,261	7.8%	8,796,859	1.8%	11,453,703	7.0%
IT	11,813,407	1.5%		0.0%		0.0%		0.0%		0.0%
Total ESC	40,011,187	5.0%	24,567,381	7.9%	29,390,261	7.8%	8,796,859	1.8%	11,453,703	7.0%
Centralized	79,149,432	9.9%	76,211,692	24.4%	83,066,319	22.1%	153,267,321	31.1%	11,698,369	7.1%
Total ESC & Centralized	119,160,619	15.0%	100,779,073	32.3%	112,456,580	30.0%	162,064,180	32.9%	23,152,072	14.1%
Total Appropriation Budget	795,619,777		311,793,252		375,293,618		492,755,201		164,093,164	

Scenario 2: Percentage based on Total Budgeted Expenditure Budget (excludes ending balances)

Type	LACCD		San Diego		No Orange		Los Rios		Ventura	
	2018-19		2018-19		2018-19		2018-19		2018-19	
ESC	28,197,780	4.1%	24,951,987	8.6%	29,390,261	9.6%	8,796,859	1.9%	11,453,703	6.9%
IT	11,813,407	1.7%		0.0%		0.0%		0.0%		0.0%
Total ESC	40,011,187	5.8%	24,951,987	8.6%	29,390,261	9.6%	8,796,859	1.9%	11,453,703	6.9%
Centralized	79,149,432	11.6%	74,517,550	25.8%	83,066,319	27.1%	153,267,321	33.6%	11,698,369	7.0%
Total ESC & Centralized	119,160,619	17.4%	99,469,537	34.4%	112,456,580	36.7%	162,064,180	35.5%	23,152,072	13.9%
Total Expenditure Budget (w/o ending balances)	684,506,752		289,074,086		306,656,143		456,452,431		167,113,996	

Scenario 3: Add IT from college, utilities, and M&O costs ; Percentage based on Total Expenditure Budget (excludes ending balances)

Type	LACCD	
	2018-19	
ESC	28,197,780	4.1%
IT	11,813,407	1.7%
Total ESC	40,011,187	5.8%
Centralized	79,149,432	11.6%
IT from Colleges	12,728,808	1.9%
Utilities	16,474,562	2.4%
M&O	54,752,770	8.0%
Total ESC & Centralized	203,116,759	29.7%
Total Expenditure Budget (w/o ending balances)	684,506,752	

Notes:

San Diego - Centralized includes: Utilities, All IT, and Facilities

No Orange - Centralized includes: Utilities, "hospitality", innovation fund

Los Rios - Centralized includes: Utilities and M&O for all colleges, faculty release time, IT and telecom, LRC operations, postage, enrollment fee operational costs, Fin Aid workstudy match

Ventura - Centralized includes: Utilities, Info Tech Systems

**Los Angeles Community College District
Historical ESC Allocation**

Year	Allocation			Total Change	Reason for Change
	ESC	IT	Total ESC		
2018-19	28,197,780	11,813,407	40,011,187	1,223,737	FY19=2.71% COLA; FY18 additional .44% COLA
2017-18	27,335,354	11,452,096	38,787,450	595,790	FY18=1.56% COLA
2016-17	26,915,473	11,276,187	38,191,660	2,220,175	Additional FTE [3]; FY17=2.83% COLA
2015-16	25,005,632	10,965,853	35,971,485	2,525,278	FY14= 4.04;COLA, FY15= 4.22% COLA
2014-15	23,250,181	10,196,026	33,446,207	1,071,753	Additional FTE [2], .85% COLA
2013-14	22,264,364	10,110,090	32,374,454	3,141,995	Additional FTE [1] , workload reduction restored
2012-13	20,003,799	9,228,660	29,232,459	(2,738,178)	workload reduction
2011-12	21,877,537	10,093,100	31,970,637	(1,531,135)	workload reduction
2010-11	22,740,060	10,761,712	33,501,772	(1,740,571)	workload reduction
2009-10	23,956,761	11,285,582	35,242,343		

^[1] ADA Compliance Officer

^[2] Vice Chancellor of Finance, Director of Communication, Director of Foundation

^[3] Maint & Operating Standards Coordinator, Energy Program Mgr, 2 Facility Project Mgrs, Research Analyst, Auditor, Data Communications Specialist , BOT 02/12/14; Director of Safety

**Los Angeles Community College
District Allocation Scenarios**

Base Scenario- 2018-19 budget allocation

col 1	col 2	col 3	col 4	col 5	col 6	col 7	col 8	col 9	col 10
	Minimum Base Rev	Base Rev Remaining	EPA Funds	COLA 2.71%			Total State Apportionment	Assessment	Total Apportionment
City	12,867,190	48,142,671	10,319,263	1,869,446			73,198,570	(16,383,454)	56,815,116
East	15,298,666	100,954,578	22,304,481	3,937,686			142,495,411	(35,365,391)	107,130,020
Harbor	7,757,618	27,257,802	5,552,981	1,050,845			41,619,246	(8,742,858)	32,876,388
Mission	7,153,572	27,683,517	5,687,961	1,068,525			41,593,575	(8,773,400)	32,820,175
Pierce	12,043,029	60,238,868	13,062,620	2,343,115			87,687,632	(20,383,846)	67,303,786
Southwes	7,841,069	22,461,449	4,486,081	863,576			35,652,175	(6,870,435)	28,781,740
Trade-Tec	11,279,127	49,888,468	10,646,723	1,936,009			73,750,327	(16,522,923)	57,227,404
Valley	11,387,664	51,158,421	10,886,311	1,984,466			75,416,862	(16,920,700)	58,496,162
West	7,734,816	32,920,663	6,926,183	1,274,930			48,856,592	(11,044,450)	37,812,142
ITV	-	1,565,551	357,600	61,371			1,984,522	(556,896)	1,427,626
TOTAL	93,362,751	422,271,988	90,230,204	16,389,969			622,254,912	(141,564,353)	480,690,559

Scenario 5- no change to minimum base, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %

col 1	col 2	col 3	col 4	col 5	col 6	col 7	col 8	col 9	col 10
	Minimum Base Rev	FTES	Equity	Success	Total Calculated		Total State Apportionment	Assessment	Total Apportionment
City	12,867,190	42,878,850	13,790,382	5,667,273	75,203,695		75,203,695	(16,159,845)	59,043,850
East	15,298,666	90,624,921	26,310,489	11,498,895	143,732,971		143,732,971	(33,294,751)	110,438,219
Harbor	7,757,618	24,036,218	6,802,949	4,573,532	43,170,318		43,170,318	(9,180,234)	33,990,083
Mission	7,153,572	26,945,185	8,193,693	4,781,034	47,073,484		47,073,484	(10,348,665)	36,724,820
Pierce	12,043,029	50,460,630	16,741,658	11,163,833	90,409,150		90,409,150	(20,315,293)	70,093,857
Southwes	7,841,069	19,701,547	6,335,295	2,564,918	36,442,829		36,442,829	(7,414,596)	29,028,233
Trade-Tec	11,279,127	44,209,818	12,783,986	6,014,543	74,287,473		74,287,473	(16,334,010)	57,953,463
Valley	11,387,664	45,240,346	15,243,426	6,859,085	78,730,521		78,730,521	(17,457,670)	61,272,851
West	7,734,816	29,687,893	8,239,131	4,734,117	50,395,958		50,395,958	(11,059,289)	39,336,669
ITV	-								-
TOTAL	93,362,751	373,785,409	114,441,008	57,857,231	639,446,399	-	639,446,399	(141,564,353)	497,882,046

Base vs Scenario 5
2,228,734
3,308,200
1,113,695
3,904,645
2,790,071
246,493
726,060
2,776,689
1,524,527
(1,427,626)
17,191,487

Los Angeles Community College District Allocation Scenarios

Scenario 7- add Utilities to minimum base, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %

col 1	col 2	col 3	col 4	col 5	col 6	col 7	col 8	col 9	col 10	Base vs Scenario 7
	Minimum Base Rev	FTES	Equity	Success	Total Calculated		Total State Apportionment	Assessment	Total Apportionment	
City	12,772,436	42,878,850	13,790,382	5,667,273	75,108,941		75,108,941	(16,159,845)	58,949,096	2,133,980
East	15,906,038	90,624,921	26,310,489	11,498,895	144,340,343		144,340,343	(33,294,751)	111,045,592	3,915,572
Harbor	7,877,576	24,036,218	6,802,949	4,573,532	43,290,276		43,290,276	(9,180,234)	34,110,041	1,233,654
Mission	7,624,153	26,945,185	8,193,693	4,781,034	47,544,065		47,544,065	(10,348,665)	37,195,401	4,375,226
Pierce	11,833,829	50,460,630	16,741,658	11,163,833	90,199,950		90,199,950	(20,315,293)	69,884,657	2,580,871
Southwes	7,830,420	19,701,548	6,335,295	2,564,918	36,432,181		36,432,181	(7,414,596)	29,017,584	235,844
Trade-Tec	10,524,896	44,209,818	12,783,986	6,014,543	73,533,243		73,533,243	(16,334,010)	57,199,232	(28,171)
Valley	11,350,260	45,240,346	15,243,426	6,859,085	78,693,117		78,693,117	(17,457,670)	61,235,447	2,739,285
West	7,643,142	29,687,893	8,239,131	4,734,117	50,304,284		50,304,284	(11,059,289)	39,244,995	1,432,853
ITV	-								-	(1,427,626)
TOTAL	93,362,750	373,785,409	114,441,008	57,857,231	639,446,399	-	639,446,399	(141,564,353)	497,882,046	17,191,487

Scenario 7a- add Utilities to assessment, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %

col 1	col 2	col 3	col 4	col 5	col 6	col 7	col 8	col 9	col 10	col 11	col 12	col 13
	Minimum Base Rev	FTES	Equity	Success	Total Calculated		Total State Apportionment	Assessment	Total Apportionment	Base vs Scenario 7a	College Exp reduction	Net Change
City	10,502,083	44,170,008	14,205,635	5,837,925	74,715,651		74,715,651	(18,040,448)	56,675,204	(139,913)	2,274,813	2,134,900
East	12,535,575	93,353,800	27,102,745	11,845,147	144,837,267		144,837,267	(37,169,430)	107,667,836	537,816	3,375,673	3,913,490
Harbor	6,435,545	24,759,992	7,007,798	4,711,250	42,914,584		42,914,584	(10,248,585)	32,665,999	(210,388)	1,444,524	1,234,136
Mission	5,976,990	27,756,553	8,440,420	4,925,000	47,098,962		47,098,962	(11,552,991)	35,545,971	2,725,796	1,649,381	4,375,177
Pierce	9,876,431	51,980,090	17,245,779	11,499,996	90,602,296		90,602,296	(22,679,487)	67,922,810	619,023	1,961,483	2,580,507
Southwes	6,498,896	20,294,796	6,526,062	2,642,152	35,961,907		35,961,907	(8,277,470)	27,684,436	(1,097,304)	1,334,055	236,752
Trade-Tec	9,296,523	45,541,054	13,168,934	6,195,652	74,202,163		74,202,163	(18,234,882)	55,967,282	(1,260,122)	1,232,112	(28,010)
Valley	9,378,918	46,602,614	15,702,433	7,065,624	78,749,589		78,749,589	(19,489,307)	59,260,282	764,119	1,975,130	2,739,250
West	6,418,234	30,581,849	8,487,226	4,876,670	50,363,979		50,363,979	(12,346,315)	38,017,664	205,523	1,227,389	1,432,912
ITV	-								-	(1,427,626)		(1,427,626)
TOTAL	76,919,195	385,040,756	117,887,032	59,599,416	639,446,399	-	639,446,399	(158,038,915)	481,407,484	716,925	16,474,562	17,191,487

Scenario 7b- Utilities off the top, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %

col 1	col 2	col 3	col 4	col 5	col 6	col 7	col 8	col 9	col 10	col 11	col 12	col 13
	Minimum Base Rev	FTES	Equity	Success	Total Calculated	Off the top	Total State Apportionment	Assessment	Total Apportionment	Base vs Scenario 7b	College Exp reduction	Net Change
City	10,502,083	42,876,610	13,789,662	5,666,977	72,835,331		72,835,331	(16,159,845)	56,675,487	(139,629)	2,274,813	2,135,183
East	12,535,575	90,620,187	26,309,115	11,498,294	140,963,171		140,963,171	(33,294,751)	107,668,420	538,400	3,375,673	3,914,073
Harbor	6,435,545	24,034,963	6,802,593	4,573,294	41,846,395		41,846,395	(9,180,234)	32,666,160	(210,227)	1,444,524	1,234,297
Mission	5,976,990	26,943,778	8,193,265	4,780,784	45,894,817		45,894,817	(10,348,665)	35,546,152	2,725,977	1,649,381	4,375,359
Pierce	9,876,431	50,457,994	16,740,783	11,163,250	88,238,459		88,238,459	(20,315,293)	67,923,166	619,379	1,961,483	2,580,863
Southwes	6,498,896	19,700,518	6,334,964	2,564,784	35,099,162		35,099,162	(7,414,596)	27,684,566	(1,097,174)	1,334,055	236,882
Trade-Tec	9,296,523	44,207,508	12,783,318	6,014,229	72,301,578		72,301,578	(16,334,010)	55,967,568	(1,259,836)	1,232,112	(27,724)
Valley	9,378,918	45,237,983	15,242,630	6,858,727	76,718,257		76,718,257	(17,457,670)	59,260,588	764,425	1,975,130	2,739,556
West	6,415,753	29,686,342	8,238,701	4,733,870	49,074,666		49,074,666	(11,059,289)	38,015,377	203,235	1,227,389	1,430,624
ITV	-								-	(1,427,626)		(1,427,626)
Utilities						16,474,562	16,474,562					
TOTAL	76,916,714	373,765,884	114,435,030	57,854,209	622,971,837	16,474,562	639,446,399	(158,038,915)	481,407,484	716,925	16,474,562	17,191,487

**Los Angeles Community College District
Scenario Comparisons**

	Base vs Scenario 5	Base vs Scenario 7	Net Change scenario 7a	Net Change scenario 7b
City	2,228,734	2,133,980	2,134,900	2,135,183
East	3,308,200	3,915,572	3,913,490	3,914,073
Harbor	1,113,695	1,233,654	1,234,136	1,234,297
Mission	3,904,645	4,375,226	4,375,177	4,375,359
Pierce	2,790,071	2,580,871	2,580,507	2,580,863
Southwest	246,493	235,844	236,752	236,882
Trade-Tech	726,060	(28,171)	(28,010)	(27,724)
Valley	2,776,689	2,739,285	2,739,250	2,739,556
West	1,524,527	1,432,853	1,432,912	1,430,624
ITV	(1,427,626)	(1,427,626)	(1,427,626)	(1,427,626)
TOTAL	17,191,487	17,191,487	17,191,487	17,191,487

- Scenario 5 No change to minimum base, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %
- Scenario 7 Add Utilities to minimum base, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %
- Scenario 7a Add Utilities to assessment, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %
- Scenario 7b Utilities off the top, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %

City	East	Harbor	Mission	Pierce	S-west	Trade-Tech	Valley	West	Total
13.8%	20.5%	8.8%	10.0%	11.9%	8.1%	7.5%	12.0%	7.5%	100.0% % of total utility
13.8%	16.4%	8.3%	7.7%	12.9%	8.4%	12.1%	12.2%	8.3%	0.0% % of min base

**Los Angeles Community College
District Allocation Scenarios**

Scenario 9- add FON to minimum base, SCFF calculations lowered proportionately, assessment based on SCFF Revenue %

col 1	col 2	col 3	col 4	col 5	col 6	col 7	col 8	col 9	col 10	Base vs Scenario 9
	Minimum Base Rev	FTES	Equity	Success	Total Calculated apportionment		Total State Apportionment	Assessment	Total Apportionment	
City	30,118,276	31,571,514	10,153,799	4,172,789	76,016,378		76,016,378	(16,159,845)	59,856,533	3,041,417
East	48,232,171	66,726,742	19,372,301	8,466,587	142,797,801		142,797,801	(33,294,751)	109,503,049	2,373,030
Harbor	16,213,575	17,697,765	5,008,982	3,367,472	42,287,794		42,287,794	(9,180,234)	33,107,560	231,172
Mission	15,291,556	19,839,625	6,032,981	3,520,255	44,684,417		44,684,417	(10,348,665)	34,335,752	1,515,577
Pierce	36,098,733	37,153,946	12,326,811	8,219,883	93,799,373		93,799,373	(20,315,293)	73,484,080	6,180,294
Southwest	15,833,846	14,506,165	4,664,651	1,888,538	36,893,200		36,893,200	(7,414,596)	29,478,604	696,864
Trade-Tech	27,703,483	32,551,500	9,412,794	4,428,482	74,096,259		74,096,259	(16,334,010)	57,762,249	534,845
Valley	28,755,340	33,310,273	11,223,669	5,050,315	78,339,598		78,339,598	(17,457,670)	60,881,928	2,385,766
West	19,120,363	21,859,069	6,066,437	3,485,710	50,531,579		50,531,579	(11,059,289)	39,472,290	1,660,148
ITV	-								-	(1,427,626)
TOTAL	237,367,343	275,216,599	84,262,425	42,600,032	639,446,399	-	639,446,399	(141,564,353)	497,882,046	17,191,487

SPRING 2019: Credit Enrollment Comparison

Census day for Spring 2019 (WSCH) is February 19

Day
36

Day relative to beginning of instruction

Tuesday, March 12, 2019

Tuesday, March 13, 2018

HEADCOUNT	City	East	Harbor	Mission	Pierce	Southwest	Trade	Valley	West	ITV	Total
Spring 2019	14,157	25,527	8,443	9,306	17,538	5,759	12,690	16,304	12,374	891	122,989
Spring 2018	14,484	27,607	8,780	9,765	17,558	5,637	13,429	16,696	12,194	990	127,140
2019 % of 2018	98%	92%	96%	95%	100%	102%	94%	98%	101%	90%	97%

ENROLLMENT	City	East	Harbor	Mission	Pierce	Southwest	Trade	Valley	West	ITV	Total
Spring 2019	31,595	58,694	20,208	19,168	42,366	11,610	26,907	35,701	25,857	1,114	273,220
Spring 2018	33,091	62,068	21,222	20,351	42,347	11,779	27,686	37,285	26,287	1,223	283,339
2019 % of 2018	95%	95%	95%	94%	100%	99%	97%	96%	98%	91%	96%

SECTION COUNT	City	East	Harbor	Mission	Pierce	Southwest	Trade	Valley	West	ITV	Total
Spring 2019	1,299	2,167	707	635	1,603	463	1,207	1,401	894	80	10,456
Spring 2018	1,265	2,306	784	676	1,593	450	1,206	1,447	891	80	10,698
2019 % of 2018	103%	94%	90%	94%	101%	103%	100%	97%	100%	100%	98%

Enrollment divided by Section	City	East	Harbor	Mission	Pierce	Southwest	Trade	Valley	West	ITV	Total
Spring 2019	24.3	27.1	28.6	30.2	26.4	25.1	22.3	25.5	28.9	13.9	26.1
Spring 2018	26.2	26.9	27.1	30.1	26.6	26.2	23.0	25.8	29.5	15.3	26.5
2019 % of 2018	93%	101%	106%	100%	99%	96%	97%	99%	98%	91%	99%

¹ Source: LACCD Student Information System, PS_CLASS_TBL, PS_STDNT_ENRL tables.

² Enrollment and Section count: Includes Credit PA, WSCH, DSCH, Ind Study, and Work Exp. Excludes Non-Credit Adult Ed and Non-Credit Tutoring. 2018 Section count reflects the information as of the end of the term (instead of the relative day listed above).

³ Headcount, Enrollment and Section Count numbers for East exclude In-Service Training (IST) classes.



LOS ANGELES COMMUNITY COLLEGE DISTRICT

Guided Pathways Budget Implications

February 2019

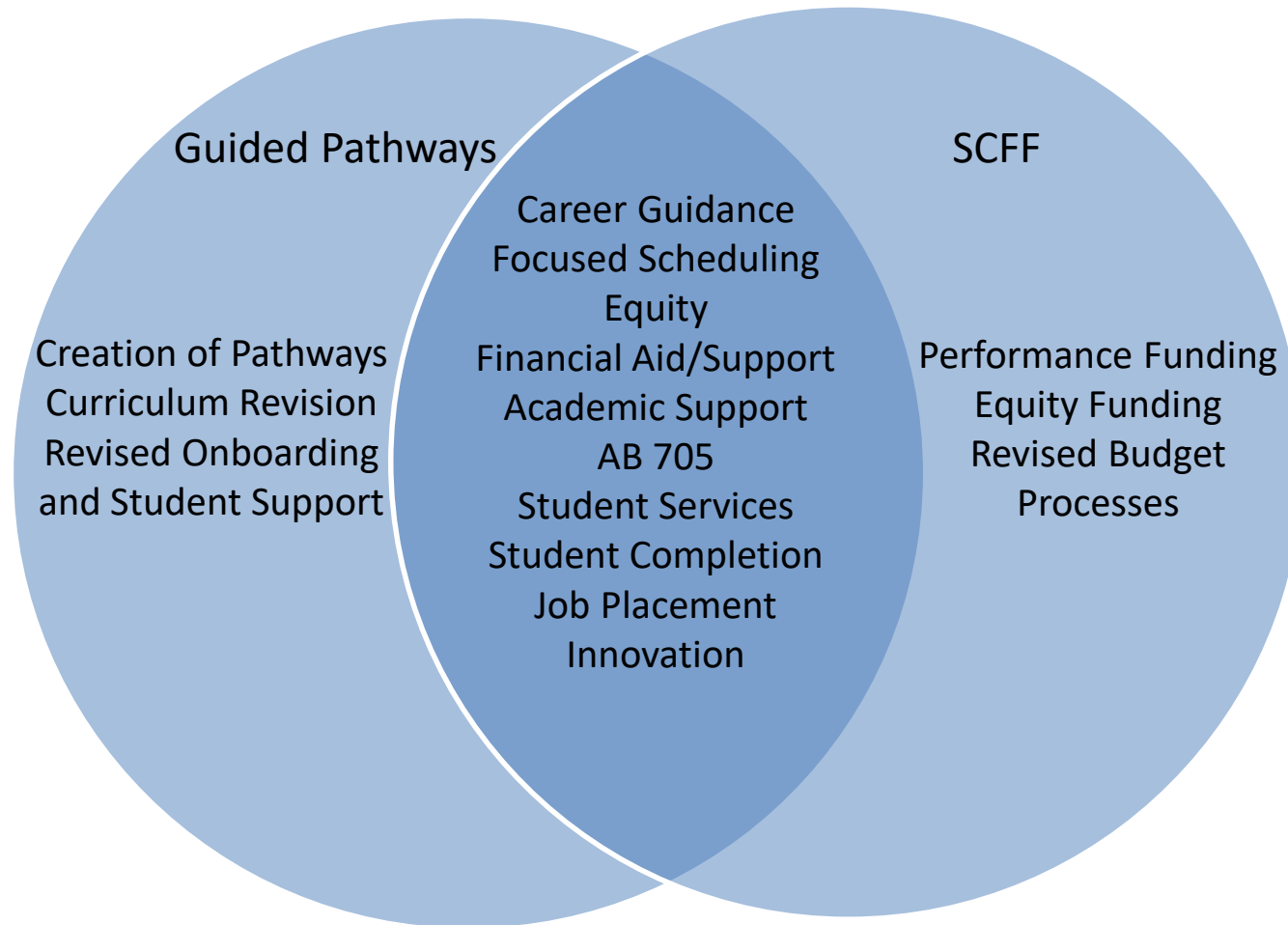


The New Normal

- **Guided Pathways**
 - Changing how we operate
 - Provides all students with a set of clear course-taking patterns that promotes better enrollment decisions and prepares students for future success.
 - Challenging existing structures
 - Integrates support services in ways that make it easier for students to get the help they need during every step of their community college experience.
 - Focusing on life/career goals
- **SCFF**
 - Changing how we are accountable
 - Diversified revenue
 - Aligning our revenue with our mission and purpose
- **Structural Challenge**
 - Changing our District model to support students



The New Normal



Four Pillars of Guided Pathways



Create clear curricular pathways to employment and further education.



Help students choose and enter their pathway.



Help students stay on their path.



Ensure that learning is happening with intentional outcomes.

Programs that are fully mapped out and aligned with further education and career advancement while also providing structured or guided exploration for undecided students.



Redesigning and integrating basic skills/developmental education classes to accelerate students to college-level classes.



Proactive academic and career advising from the start through completion and/or transfer, with assigned point of contact at each stage.



Structured onboarding process including improved placement tests and co-requisite instruction that provide students with clear, actionable, and usable information they need to get to the right start in college.



Early alert systems aligned with interventions and resources to help students stay on the pathway, persist, and progress.



Instructional support and co-curricular activities aligned with classroom learning and career interests.

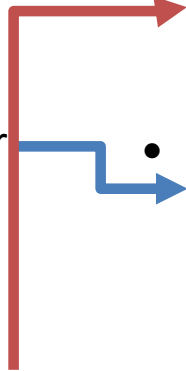


SCFF Metrics

Access ~70%	Equity ~20%	ADT
Credit	AB 540	AA/AS/BA
Noncredit	California Promise Grant	Certificate Transfer English and Math
Noncredit CDCP	Pell Grant	Transfer to a four year
Concurrent/Dual Enrollment		9 CTE units Living Wage

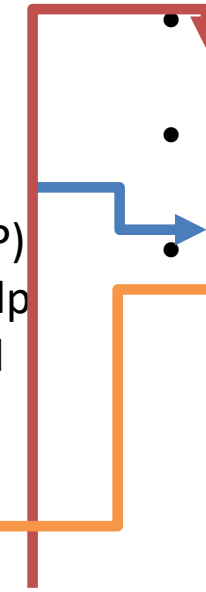


First Pillar: Create a Clear Pathway

- **Clarify the Path** – Create clear curricular pathways to employment and further education.
 - Simplify students' choices
 - Create default program maps for a clear up front pathway
 - Show students a clear pathway to completion, further education and employment in fields of importance to the region.
 - Establish transfer pathways through alignment of pathway courses and expected learning outcomes with transfer institutions
 - **Aligned Outcomes**
 - Structured schedules geared toward student completion
 - Credit, enhanced noncredit
 - Clear map to completion
 - Certificates, degrees and transfer
- 




Second Pillar: Choose a Pathway

- **Enter the path** – Help students choose and enter their pathway.
 - Bridge K12 to higher education by assuring early remediation
 - Redesign traditional remediation as an “on-ramp” to a program of study (LACP)
 - Provide accelerated remediation to help very poorly prepared students succeed in college-level courses as soon as possible (AB 705)
 - Upfront career and academic advising
 - Structured onboarding, including financial aid and advising
 - **Aligned Outcomes**
 - Increase awarding of Pell to support student completion
 - Increased completion of math and English in the first year
 - Increased completion of units within the major or program
- 
- A vertical red line acts as a central axis. Three horizontal arrows point from the left side of this line to the 'Aligned Outcomes' section. The top arrow is red and points to 'Increase awarding of Pell to support student completion'. The middle arrow is blue and points to 'Increased completion of math and English in the first year'. The bottom arrow is orange and points to 'Increased completion of units within the major or program'.



Third Pillar: Stay on the Path

- **Stay on the Path** – Help students stay on their path.
 - Support students through a strong advising process, embedded and ongoing in the pathway experience and supported by appropriate technology,
 - Monitor their progress, and intervene when they go off track.
 - Embed academic and non-academic supports throughout students' programs to promote student learning and persistence.
 - Aligned Outcomes
 - Improved milestones on the way to completion of degree, certificate and transfer
- 



Fourth Pillar: Create a Clear Pathway

- **Ensure Learning** – Ensure that learning is happening.
 - Establish learning outcomes aligned with employment and further education
 - Integrate group projects, internships, and other applied learning experiences to enhance instruction and student success in courses across programs of study.
 - Ensure incorporation of effective teaching practice throughout the pathways.
 - **Aligned Outcomes**
 - Entry into the workforce at a living wage
 - Increased transfer
 - Increased completion of academic programs
-
- The diagram consists of a blue arrow pointing from the text 'Establish learning outcomes aligned with employment and further education' to the 'Aligned Outcomes' section. A red arrow points from the text 'Integrate group projects, internships, and other applied learning experiences to enhance instruction and student success in courses across programs of study.' to the 'Aligned Outcomes' section. A vertical red line is positioned between the two columns of text.



SCFF Action Plan Status

- **All colleges have provided planned actions focused on the following areas:**
 - Guided Pathways
 - AB 705
 - Student support services
 - Tutoring
 - Curriculum and Program Development
 - Adult Education
 - Career guidance and job placement
 - Dual enrollment
 - LA College Promise
 - Communication/Outreach/Marketing
 - Scheduling
 - Technology
 - Partnerships
 - Professional Development
 - Equity
 - Data and monitoring



Feedback from AACCC

Challenges

- Resource allocation model
- Balancing the unique with the collective
- Standardized technology
- Uneven participation of colleges



**STATE GENERAL REVENUE ADJUSTMENTS
FROM 2018-19 P1**

2017-18

	ANNUAL	RECALC	NET CHANGE
Base	494,959,858	494,959,858	0
EPA Funds	84,710,002	84,710,002	0
COLA	8,567,325	8,567,325	0
Base Allocation Increase	17,599,541	17,604,482	4,941
Restoration/Growth	0	0	0
Deficit/Adjustment to 10100	0	0	0
Subtotal	605,836,726	605,841,667	4,941
Apprenticeship Income	163,431	171,396	7,965
PT Fac Compensation	2,257,787	2,056,803	(200,984)
PT Fac Ofc Hrs Reimb.	3,380,708	3,036,574	(344,134)
Funds For Faculty Hiring	0	0	0
TOTAL	611,638,652	611,106,440	(532,212)

2018-19

	FINAL BUDGET	P1	NET CHANGE
Base	515,634,739	555,433,997	39,799,258
EPA Funds	90,230,204	90,265,380	35,176
COLA	16,389,969	16,389,969	0
Base Allocation Increase	0	0	0
Restoration/Growth	0	0	0
Deficit/Adjustment/Shortfall (5%)	0	(33,409,428)	(33,409,428)
Subtotal	622,254,912	628,679,918	6,425,006
Apprenticeship Income	326,239	326,239	0
PT Fac Compensation	2,258,000	2,090,669	(167,331)
PT Fac Ofc Hrs Reimb.	0	0	0
Funds For Faculty Hiring	0	4,443,839	4,443,839
TOTAL	624,839,151	635,540,665	10,701,514

Projected P2 ^[1]	Projected NET CHANGE
551,212,984	35,578,245
90,265,380	35,176
16,389,969	0
0	0
0	0
(33,196,433)	(33,196,433)
624,671,900	2,416,988
326,239	0
2,090,669	(167,331)
0	0
4,443,839	4,443,839
631,532,647	6,693,496

^[1] Based on FTES projections as of 2nd Qtr Meetings

^[2] Recent info from State suggests District might not receive any additional \$ above TCR.

Los Angeles Community College District 2018-19 Projected Unbudgeted Apportionment

	One-Time	Ongoing	Distribution Year
FON Funding- 2 years of transition funding Funding differential of \$30,000 x 57 FON		4,443,839	FY18-19
PERS/STRS Funding			
LACCD SCFF budget allocation model transition			
Reserve for future SCFF uncertainty (enrollment contingencies)			
Operational Transition Funding (i.e. AB705)			
Web/Section 508 Compliance			
OPEB			
AB2160			
HR College Staff			
Distribution			
Total	0	4,443,839	

**Los Angeles Community College District
2018-19 Current Budget Allocation and Projected Expenditures
Unrestricted General Fund
As of December 31, 2018**

College	Current Budget	Projected Expenditure as of June 30, 2019	Additional College Revenues	Other Savings	Other Adjustment	Revised Total Budget with College Augmentation	Projected Balance
	a	b	c	d	e	f = a + c + d + e	h = g - c
City	64,223,054	64,181,279	0	0	0	64,223,054	41,775
East	123,978,279	122,229,533	0	0	0	123,978,279	1,748,746
Harbor	36,768,014	37,506,119	0	0	0	36,768,014	(738,105)
Mission	35,768,558	38,066,771	0	0	0	35,768,558	(2,298,213)
Pierce	77,301,514	80,545,761	0	0	0	77,301,514	(3,244,247)
Southwest	31,355,625	32,982,320	0	0	0	31,355,625	(1,626,695)
Trade-Tech	63,353,695	63,329,741	0	0	0	63,353,695	23,954
Valley	67,955,387	66,401,899	0	0	0	67,955,387	1,553,488
West	44,987,980	45,546,707	0	0	0	44,987,980	(558,727)
ITV	1,587,153	1,444,727	0	0	0	1,587,153	142,426
ESC	42,489,315	43,071,810	0	0	0	42,489,315	(582,495)
Total	589,768,574	595,306,667	0	0	0	589,768,574	(5,538,093)

Los Angeles Community College District
2019-20 Proposed Preliminary Budget Allocations

- **The Preliminary Budget Allocation was developed based on the minimum state apportionment funding guarantee to the District of \$622 million plus 3.46% COLA, and holds the colleges to their 2017-18 FTES funding levels.**
- The District is developing a new District Allocation Model and expects it to be utilized for the Final Budget Allocation; changes in allocation between Preliminary and Final Allocations can be expected.

- **Revenue Assumptions:**
 - Base Revenue is projected at \$532.0 million, excluding the Education Protection Act (EPA).
 - EPA fund is projected at \$90.2 million.
 - COLA is estimated at 3.46% or \$21.5 million.
 - Nonresident tuition is estimated at \$12.6 million.
 - Lottery revenue is estimated at \$15.6 million.
 - Part-time faculty compensation is estimated at \$2.3 million.
 - State Mandate block grant is estimated at \$2.8 million
 - Interest revenue is estimated at \$2.6 million.
 - Dedicated revenue is estimated at \$7.2 million projected by colleges.
 - Part-time Office Hours is estimated at \$3.4 million.

- **Allocation Assumptions:**
 - Total budget allocations are \$807.3 million.
 - Total college allocations are at \$545.6 million.
 - General Reserve remains at 6.5 percent of total projected Unrestricted General Fund, or \$44.9 million.
 - Contingency Reserve is established at 3.5 percent of total projected Unrestricted General Fund revenue, or \$24.2 million. Colleges are required to set aside in their budgets a 1 percent reserve. The reserve should only be used for unanticipated emergency events upon the Chancellor's approval.
 - Deferred Maintenance Reserve is established at 2 percent of projected Unrestricted General Fund or \$13.8 million.
 - ESC allocation (excluding Information Technology) is at \$29.3 million.
 - Information Technology is at \$12.1 million.
 - No distribution of the projected balances at this time.
 - Centralized Services are funded at \$85.5 million.

2019-2020 PRELIMINARY BUDGET
Funds Available for 2019-2020
Unrestricted General Fund

	2018-2019	2019-2020	DIFFERENCE
	FINAL BUDGET (COLA@2.71%, Gr@1.00%)	PRELIMINARY BUDGET (COLA@3.46%, Gr@0.00%)	
Base (excluding EPA Funds)	514,565,697	532,024,695	17,458,998
Base Allocation Increase	1,069,041	0	(1,069,041)
EPA Funds	90,230,204	90,230,217	13
COLA	16,389,969	21,530,020	5,140,051
Growth	0	0	0
Lottery	15,603,000	15,603,000	0
Non-Resident	13,015,943	12,566,968	(448,975)
Apprenticeship	163,431	326,239	162,808
Part-time Faculty Compensation	2,258,000	2,258,000	0
On-Going State Mandate Block Grant	2,800,000	2,800,000	0
One-Time State Mandate Reimbursement	0	0	0
Full-Time Faculty Hiring	0	0	0
Part-time Office Hours	3,381,000	3,381,000	0
Local			0
Interest	2,634,000	2,634,000	0
Dedicated Revenue	7,748,258	7,236,884	(511,374)
TOTAL INCOME	669,858,543	690,591,023	20,732,480
Fund Balances			
Open Orders	10,116,343	0	(10,116,343)
General Reserve (Carryforward Balance from prior year)	43,540,805	44,888,417	1,347,612
Other Fund Balance	72,104,086	71,799,037	(305,049)
Total Fund Balance	125,761,234	116,687,454	(9,073,780)
TOTAL PROJ FUNDS AVAILABLE	795,619,777	807,278,477	11,658,700

**2019-2020 PRELIMINARY BUDGET
UNRESTRICTED GENERAL FUND**

	2018-2019	2018-2019	2019-2020	
	FINAL BUDGET W/ DISTRIBUTED BALANCES	FINAL BUDGET W/O DISTRIBUTED BALANCES	PRELIMINARY BUDGET	DIFFERENCE
City	64,212,949	63,427,445	63,312,592	(114,853)
East	122,978,279	119,576,667	124,215,238	4,638,571
Harbor	36,748,014	36,529,501	36,332,169	(197,332)
Mission	35,728,773	35,728,773	37,382,427	1,653,654
Pierce	77,301,514	74,708,650	77,372,200	2,663,550
Southwest	31,320,520	31,320,520	31,612,034	291,514
Trade-Tech	63,199,435	63,076,355	65,577,151	2,500,796
Valley	67,749,042	63,454,909	65,620,792	2,165,883
West	44,813,875	42,744,900	44,148,353	1,403,453
ITV	1,587,153	1,567,206	0	(1,567,206)
College Total	545,639,554	532,134,926	545,572,956	13,438,030
Educational Services Center	29,492,286	28,268,056	29,291,968	1,023,912
Information Technology	12,941,828	11,704,877	12,116,548	411,671
Centralized & Other	84,196,043	78,933,417	85,523,510	6,590,093
Contingency Reserve	23,445,049	23,445,049	24,170,686	725,637
General Reserve	43,540,805	43,540,805	44,888,417	1,347,612
STRS/PERS Reserve	30,730,000	30,730,000	18,130,000	(12,600,000)
Other District-wide	4,938,347	0	7,663,265	7,663,265
Van de Kamp Innovation	1,733,626	1,018,604	1,018,604	0
Supplemental Retirement (SRP)	5,565,068	5,565,068	5,565,068	0
Funds for Deferred Maint	13,397,171	13,397,171	13,811,821	414,650
Undistributed Balance	0	26,881,804	19,525,634	(7,356,170)
TOTAL	795,619,777	795,619,777	807,278,477	11,658,700

2019-2020 PRELIMINARY BUDGET

	Minimum Base Rev	Base Rev Remaining For Distrib	EPA Funds	COLA 3.46%	Growth Revenue	Other State/Local	Apprentice	On-Going St Mand Blk Gr	Lottery	Non-Resident	Dedicated Revenue	TOTAL REVENUES	Budget For Assessmts	SRP	Faculty Overbase	Centrl at Colleges	BUD ALLOC w/o BAL	Balances	PERS/STRS Contingency	BUDGET ALLOCATION	Debt Repay	BUDGET ALLOCATION
City	0	62,879,307	10,319,263	2,532,671	0	614,689	0	311,190	1,813,023	2,228,942	667,239	81,366,324	(16,689,247)	(818,719)		0	63,858,358	0	1,412,357	65,270,715	(1,958,121)	63,312,592
East	0	120,190,937	22,304,474	4,930,341	0	1,242,346	0	700,162	3,894,234	3,954,214	1,411,491	158,628,199	(36,025,478)	(783,449)	42,120	0	121,861,392	0	2,353,846	124,215,238	0	124,215,238
Harbor	0	36,066,266	5,552,980	1,440,026	0	396,917	0	174,565	960,860	500,000	811,728	45,903,342	(8,906,042)	(404,628)	9,720	0	36,602,392	0	853,452	37,455,844	(1,123,675)	36,332,169
Mission	0	37,532,506	6,045,591	1,507,802	0	428,954	0	199,628	1,030,760	400,000	273,395	47,418,636	(9,504,491)	(376,443)	9,720	95,698	37,643,120	0	895,465	38,538,585	(1,156,158)	37,382,427
Pierce	0	74,625,015	13,062,617	3,033,992	0	784,445	0	388,807	2,246,752	2,165,142	730,063	97,036,833	(20,764,306)	(522,004)		0	75,750,524	0	1,621,676	77,372,200	0	77,372,200
Southwest	0	31,166,094	4,486,081	1,233,565	0	311,264	0	129,283	760,844	412,093	550,343	39,049,567	(6,998,670)	(209,895)		0	31,841,002	0	748,724	32,589,726	(977,692)	31,612,034
Trade-Tech	0	63,103,606	10,646,721	2,551,761	0	574,938	326,239	329,594	1,818,167	850,000	643,829	80,844,855	(16,831,320)	(567,509)	710,784	0	64,156,810	0	1,420,341	65,577,151	0	65,577,151
Valley	0	64,530,554	10,886,308	2,609,423	0	714,275	0	342,099	1,854,363	600,000	297,198	81,834,220	(17,236,522)	(554,941)	15,552	126,087	64,184,397	0	1,436,395	65,620,792	0	65,620,792
West	0	41,930,410	6,926,182	1,690,438	0	571,171	0	224,675	1,223,998	1,456,577	832,994	54,856,445	(11,250,592)	(496,144)	12,960	0	43,122,668	0	1,025,685	44,148,353	0	44,148,353
ITV	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
COLLEGE TOTAL	0	532,024,695	90,230,217	21,530,019	0	5,638,999	326,239	2,800,003	15,603,001	12,566,968	6,218,280	686,938,421	(144,206,668)	(4,733,732)	800,856	221,785	539,020,662	0	11,767,941	550,788,604	(5,215,646)	545,572,956
Educational Services Ctr												0	29,173,423	(456,773)			28,716,650	0	575,318	29,291,968		29,291,968
Information Technology												0	12,222,151	(298,890)			11,923,261	0	193,287	12,116,548		12,116,548
Centralized Svs												0	85,745,295		(221,785)		85,523,510	0		85,523,510		85,523,510
Contingency Reserve												0	(3,157,778)	(75,673)	(800,856)		(4,034,308)	22,925,894	63,454	18,955,040	5,215,646	24,170,686
General Reserve												0	2,311,756				2,311,756	42,576,661		44,888,417		44,888,417
STRS/PERS Reserve												0					0		18,130,000	18,130,000		18,130,000
Other District-wide												0	4,100,000				4,100,000	3,563,265		7,663,265		7,663,265
Van de Kamp Innovation											1,018,604	1,018,604					1,018,604	0		1,018,604		1,018,604
SRP- Early Retirement												0		5,565,068			5,565,068			5,565,068		5,565,068
Funds for Def Maint												0	13,811,821				13,811,821	0		13,811,821		13,811,821
Undistrib (Projtd Bal)		0	0	0	0	2,634,000		0				2,634,000					2,634,000	16,891,634		19,525,634		19,525,634
TOTAL	0	532,024,695	90,230,217	21,530,019	0	8,272,999	326,239	2,800,003	15,603,001	12,566,968	7,236,884	690,591,025	(0)	(0)	0	0	690,591,025	85,957,454	30,730,000	807,278,479	0	807,278,477

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NOTES:
¹⁾ FON Subsidy includes 3rd and final year of 2015-16.

2019-2020 PRELIMINARY BUDGET
TOTAL REVENUES
UNRESTRICTED GENERAL FUND

	2018-19 Hold Harmless State Apportionment Allocation	EPA Funds	Base Allocation Increase	COLA	Growth	Apprenticeship	Non-Resident	Dedicated	Lottery	Interest/Other State	On-Going State Mandate Block Grant	TOTAL REVENUE
CITY	62,879,307	10,319,263	0	2,532,671	0	0	2,228,942	667,239	1,813,023	614,689	311,190	81,366,324
EAST	120,190,937	22,304,474	0	4,930,341	0	0	3,954,214	1,411,491	3,894,234	1,242,346	700,162	158,628,199
HARBOR	36,066,266	5,552,980	0	1,440,026	0	0	500,000	811,728	960,860	396,917	174,565	45,903,342
MISSION	37,532,506	6,045,591	0	1,507,802	0	0	400,000	273,395	1,030,760	428,954	199,628	47,418,636
PIERCE	74,625,015	13,062,617	0	3,033,992	0	0	2,165,142	730,063	2,246,752	784,445	388,807	97,036,833
SOUTHWEST	31,166,094	4,486,081	0	1,233,565	0	0	412,093	550,343	760,844	311,264	129,283	39,049,567
TRADE-TECH	63,103,606	10,646,721	0	2,551,761	0	326,239	850,000	643,829	1,818,167	574,938	329,594	80,844,855
VALLEY	64,530,554	10,886,308	0	2,609,423	0	0	600,000	297,198	1,854,363	714,275	342,099	81,834,220
WEST	41,930,410	6,926,182	0	1,690,438	0	0	1,456,577	832,994	1,223,998	571,171	224,675	54,856,445
ITV	0	0	0	0	0	0	0	0	0	0	0	0
UNDISTRIB/OTHER DW	0	0	0	0	0	0	0	1,018,604	0	2,634,000	0	3,652,604
ESC/INFO TECH	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	532,024,695	90,230,217	0	21,530,019	0	326,239	12,566,968	7,236,884	15,603,001	8,272,999	2,800,003	690,591,025

**2019-2020 EDUCATION PROTECTION ACT (EPA)*
FUNDS DISTRIBUTION**

COLLEGE	FUNDED BASE FTES	% OF TOTAL	TOTAL EPA FUNDS
City	12,349.73	11.4%	\$10,319,263
East	26,693.21	24.7%	\$22,304,474
Harbor	6,645.61	6.2%	\$5,552,980
Mission	7,235.15	6.7%	\$6,045,591
Pierce	15,632.88	14.5%	\$13,062,617
Southwest	5,368.78	5.0%	\$4,486,081
Trade-Tech	12,741.62	11.8%	\$10,646,721
Valley	13,028.35	12.1%	\$10,886,308
West	8,289.01	7.7%	\$6,926,182
ITV	0.00	0.0%	\$0
Undistributed Balance	0.00	0.0%	\$0
TOTAL	107,984.34	100.0%	\$90,230,217

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*Funds to be restricted in the Education Protection Act (EPA) and cannot be used for salaries and benefits of administrators or any administrative costs.

ASSESSMENT CALCULATION FOR DISTRICTWIDE, EDUCATIONAL SERVICES CENTER, AND CONTINGENCY RESERVE

RATE BASED ON RESIDENT + NONRESIDENT CREDIT/NON-CREDIT/ENHANCED NON-CREDIT BREAKDOWN

College	Credit Funded Base FTES (Res+NonRes)	NonCredit Funded Base FTES (Res+NonRes)	Enhanced NonCr Funded Base FTES (Res+NonRes)	<i>Dollars Per Credit/NonCredit/Enhanced NonCredit FTES Calculation</i>			
				Assessment Based on Dollars Per Credit FTES \$1,300.72	Assessment Based on Dollars Per NonCredit FTES \$774.96	Assessment Based on Dollars Per Enhc'd NCr FTES \$1,290.91	Total Assessment By Location 144,206,668
City	11,952	384	655	\$15,546,361	\$297,420	\$845,466	\$16,689,247
East	26,067	486	1,350	\$33,906,066	\$376,946	\$1,742,466	\$36,025,478
Harbor	6,791	94	0	\$8,833,491	\$72,551	\$0	\$8,906,042
Mission	6,933	190	264	\$9,017,320	\$146,901	\$340,270	\$9,504,491
Pierce	15,765	334	0	\$20,505,564	\$258,742	\$0	\$20,764,306
Southwest	4,787	167	498	\$6,226,410	\$129,040	\$643,220	\$6,998,670
Trade-Tech	12,048	203	777	\$15,671,202	\$156,929	\$1,003,189	\$16,831,320
Valley	12,474	74	739	\$16,224,816	\$57,455	\$954,251	\$17,236,522
West	8,333	296	141	\$10,839,298	\$229,573	\$181,721	\$11,250,592
ITV	0	0	0	\$0	\$0	\$0	\$0
TOTAL	105,150	2,227	4,424	\$136,770,528	\$1,725,557	\$5,710,583	\$144,206,668

Percent of Total Credit/NonCredit FTES =	94.05%	1.99%	3.96%	
Projected State Rate Per FTES =	\$5,291.65	\$3,182.02	\$5,291.65	1.196587%
Ratio of State Rate NonCredit to Credit =		0.6013	1.0000	
Assessment Breakdown =	\$136,770,525.91	\$1,725,558.00	\$5,710,584.00	
Prorated Rate Per FTES =	\$1,300.72	\$774.96	\$1,290.91	

**2019-2020 FUNDED BASE CALCULATION
INCLUDING RESIDENT AND NONRESIDENT CREDIT AND NONCREDIT FTES**

College	CREDIT FTES			NONCREDIT FTES			ENHANCED NONCREDIT FTES			TOTAL
	Resident Credit Funded Base FTES	NonResident Credit FTES 1617 P2	Total Res+NonRes Credit FTES	Resident NonCredit Funded Base FTES	NonResident NonCredit FTES	Total Res+NonRes NonCredit FTES	Resident Enhanced NonCr Funded Base FTES	NonResident Enhanced NonCr FTES	Total Res+NonRes Enhanced NonCredit FTES	TOTAL FTES RES+NONRES
City	11,311	641	11,952	384	0	384	655	0	655	12,991
East	24,857	1,210	26,067	486	0	486	1,350	0	1,350	27,903
Harbor	6,552	239	6,791	94	0	94	0	0	0	6,885
Mission	6,782	151	6,933	190	0	190	264	0	264	7,386
Pierce	15,299	466	15,765	334	0	334	0	0	0	16,099
Southwest	4,704	83	4,787	167	0	167	498	0	498	5,452
Trade-Tech	11,762	286	12,048	203	0	203	777	0	777	13,028
Valley	12,215	259	12,474	74	0	74	739	0	739	13,287
West	7,852	481	8,333	296	0	296	141	0	141	8,770
ITV	0	0	0	0	0	0	0	0	0	0
TOTAL	101,334	3,816	105,150	2,227	0	2,227	4,424	0	4,424	111,800

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Note: Due to the 2018-19 New State Funding model that guarantees a minimum funding of \$622 million plus COLA, 2017-18 FTES were utilized to hold Colleges harmless.

SCHEDULE OF COLLEGE DEBT REPAYMENT

	2007-08 Rem. Deficit	2008-09 Deficit	2009-10 Deficit	2010-11 Deficit	2011-12 Deficit	2012-13 Deficit	2013-14 Deficit	2014-15 Deficit	2015-16 Deficit	2016-17 Deficit	2017-18 Deficit	TOTAL DEBT	AMOUNT REPAID	REMAINING DEBT
City	0	(2,316,097)	0	0	0	0	0	(2,440,375)	(1,327,489)	(2,938,363)	0	(9,022,324)	4,621,471	(4,400,853)
East	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Harbor	(2,030,710)	(2,441,782)	(1,708,181)	0	0	0	0	(855,643)	(2,766,812)	(1,876,609)	0	(11,679,737)	5,233,783	(6,445,954)
Mission	0	0	0	0	0	0	0	0	0	0	(1,381,859)	(1,381,859)	0	(1,381,859)
Pierce	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Southwest overcap*	(1,364,784)	(1,466,650)	(1,757,597)	(1,269,281)	(547,551)	(163,380)	(2,191,687)	(3,458,762)	(1,821,925)	(2,956,398)		(16,998,015)	3,379,075	(13,618,940)
Trade-Tech overcap*	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Valley ^[1]	(689,051)	(460,779)	(531,310)	(312,085)	(796,968)	(1,641,710)	(707,588)	0	0	0	0	(5,139,491)	5,139,491	0
West	0	(596,118)	0	0	0	0	0	0	0	0	0	(596,118)	596,118	0
ITV	0	0	0	0	0	0	0	0	(350,248)	0	0	(350,248)	350,248	0
TOTAL	(2,719,761)	(7,179,560)	(3,706,141)	(2,069,682)	(2,066,249)	(2,189,261)	(870,968)	(5,487,705)	(7,903,311)	(6,636,897)	(4,338,257)	(45,167,792)	19,320,186	(25,847,606)

*Unfunded Overcap applied to debt repayment.

	CALCULATION OF COLLEGE DEBT REPAYMENT BASED ON NEW DEBT REPAYMENT POLICY													
	2019-2020 PRELIMINAR Y BUDGET	-3% Limit of Budget Allocation	REMAINING DEBT	Debt To Repay in 2018-19	Debt To Repay in 2019-20	Debt To Repay in 2020-21	Debt To Repay in 2021-22	Debt To Repay in 2022-23	Debt To Repay in 2023-24	Debt To Repay in 2024-25	Debt To Repay in 2025-26	Debt To Repay in 2026-27	Debt To Repay in 2027-28	
City	65,270,715	(1,958,121)	(4,400,853)	(1,958,121)	(1,958,121)	(484,611)	0	0	0	0	0	0	0	
East	124,215,238	(3,726,457)	0	0	0	0	0	0	0	0	0	0	0	
Harbor	37,455,844	(1,123,675)	(6,445,954)	(1,123,675)	(1,123,675)	(1,123,675)	(1,123,675)	(1,123,675)	(827,579)	0	0	0	0	
Mission	38,538,585	(1,156,158)	(1,381,859)	(1,156,158)	(225,701)	0	0	0	0	0	0	0	0	
Pierce	77,372,200	(2,321,166)	0	0	0	0	0	0	0	0	0	0	0	
Southwest	32,589,726	(977,692)	(13,618,940)	(977,692)	(977,692)	(977,692)	(977,692)	(977,692)	(977,692)	(977,692)	(977,692)	(977,692)	(977,692)	
Trade-Tech	65,577,151	(1,967,315)	0	0	0	0	0	0	0	0	0	0	0	
Valley ^[1]	65,620,792	(1,968,624)	0	0	0	0	0	0	0	0	0	0	0	
West	44,148,353	(1,324,451)	0	0	0	0	0	0	0	0	0	0	0	
ITV	0	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL	550,788,604	(16,523,659)	(25,847,606)	(5,215,646)	(4,285,189)	(2,585,978)	(2,101,367)	(2,101,367)	(1,805,271)	(977,692)	(977,692)	(977,692)	(977,692)	

^[1] Valley College met all parameter of the Debt repayment policy and it's outstanding debt of \$3,854,619 was waived at May 2017 DBC, June 2017 Budget & Finance committee.